

## City of El Paso Capital Improvement Plan (CIP)

The funding of the City's capital improvement projects is based mostly on long-term debt issuance with principal and interest paid through a property tax levy. The most commonly used debt instruments for capital projects are general obligation (GO) bonds that require voter approval, and certificates of obligation (COs), which are approved by City Council. The City also uses revenue bonds, which are borrowed against a proprietary fund future earnings, fund user fee balances, and grants/awards from various state or federal agencies.

There is a direct correlation between the City operating budget and the Capital Improvement Plan (CIP). Both are dynamic instruments that are subject to change on short notice that can be influenced by external sources, political direction, and material condition of facilities. In addition, both are long-term policy plans used to plan and manage City resources over a long term in a strategic manner. The City maintains a Five Year Plan for both the CIP and the City operating budget in order to provide speculative information to plan the organization of resources.

City Council is the approving authority on the Capital Improvement Plan (CIP), but there are many different ways that a project enters the CIP process; departments can initiate a request, the Mayor or City Council can initiate

requests or provide policy direction on a project, an advisory board or commission associated with the City can initiate a request, and public initiative can also initiate a request for a capital project. Given the dynamics of capital priorities, they are reviewed annually for revision based on policy direction and to adjust for organizational or environmental changes. In some cases extenuating circumstances such as natural emergencies, damage to City facilities, political mandates, changes to state and federal regulations, and increased operational demands can cause an immediate change to the CIP that could reorganize priorities and cancel or delay other projects.

Common examples include facilities that are damaged by weather conditions and require immediate attention, street, drainage and flood control projects that are subject to changes in State laws and regulations; and some Federal or State laws and regulations, such as HIPPA, that may create the need to remodel and/or modify the physical structure of facilities to keep them in use.

When the CIP is approved, the amount of new debt required to finance the projects during the current fiscal year is identified and the debt service portion of the property tax rate may be adjusted by City Council when setting the next tax levy. Any change in property tax rates is subject to an open public hearing when the determination of a revised tax levy takes place.

In addition to long term debt instruments and grants, there are other funding sources for capital improvements that some City departments have access to. The Community Development Block Grants

(CDBG) provided by the federal government is used to fund some projects in the form of a grant match and/ or full funding. Examples are some grants available for qualifying low-income neighborhoods and funded by the Department of Housing and Urban Development (HUD).

Another example is the Sun Metro Mass Transit department transportation improvement programs that can be funded as much as 80% by the Federal Transit Authority with a 20% local match. The City may also request funding for capital projects from the Army Corps of Engineers (Flood Control), Federal Aviation Administration (Airport), or other outside funding agencies.

After project requests have been submitted, the Mayor, the City Manager, and the Assistant City Manager of Building and Planning Services review all requests for their feasibility, need, operating impact and financing. The Assistant City Manager for Building and Planning Services then submits the CIP Projects Master List to City Council for approval. The list includes every capital project that is active in the City, their funding sources and amounts, and the level of activity anticipated each year for the next five years.

Once the CIP Projects Master List is approved by City Council and funding is secured, new projects may be remanded to the Architecture and Design sub-committee for review of the technical

specifications. The sub-committee guides projects through the Design Phase. After the Design Phase is completed, the project enters the Construction Phase where it is overseen by an Engineering Project Manager, Contract Compliance Administrator, the user department, and the design firm contracted to perform the work.

There are various types of capital projects in the City. The most common are street resurfacing and improvements, repair of existing facilities, construction of new facilities, park improvements, bridge repair/reconstruction, zoo expansions and other construction projects that become a priority to meet the demands of the City and its citizens.

In the year 2000 a general obligation bond election was held for the purpose of authorizing the sale of approximately \$141,000,000 in Quality of Life Bonds. Specific Quality of Life Capital Improvements were approved in fiscal year 2000 in which proceeds will be used towards the improvement of parks, new libraries, new Zoo facilities, and a new History Museum building. Specific projects will be in various phases of design and construction over a ten-year period and will significantly impact the City's operating budget.

In fiscal year 2004 the City held a general obligation bond election for \$115,000,000 for the acquisition of equipment and property, renovation of City facilities, street repairs, and various other infrastructure improvements City wide. At the current time there are plans for the City to hold another general obligation bond election but a date has not been determined.

In addition to the two previous GO's issues, the City is still completing various CO

funded projects over the next few years as well as those funded through enterprise funds, federal grants, and other financing sources. The operating budget requirements

of the projects on the CIP will have a significant impact on the City operating budget over the next five years as is detailed in the following section.

### **Operating Budget Impact of CIP over a Five Year Period**

The following chart outlines the projected capital project expenditures and the estimated impact the CIP projects will have on the City operating

budget. The estimates for the capital cost are taken directly from the CIP and include all funding sources.

#### **Summary of Operating Impact**

	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2009</b>
Capital Cost	\$191,561,633	\$149,256,284	\$52,620,442	\$39,488,537	\$32,730,918
Operating Impact	\$1,717,356	\$2,007,420	\$1,449,280	\$206,408	\$0

The most significant change in the City's capital improvement plan over the last year was the decision by City Council to contract with a private engineering firm to manage the construction of the projects and to place the Quality of Life projects on an expedited schedule.

This decision will have an impact on the City operating budget because the new facilities and parkland will be ready for public use sooner than originally anticipated, which will require the City to fund the operating and maintenance obligations in the near future.

The Office of Management and Budget, along with user departments, has revised their analysis of the estimated operating budget impact of capital projects to include all feasible resources currently under policy direction. These include staffing, utilities,

materials, and operating needs of future City facilities and programs. As new facilities are completed, they will carry staffing requirements to ensure their immediate usefulness to the public, but in many cases there will be sharing of resources and management adjustments to provide resources within the current budgets of departments.

New Fire Stations will impact the operating budget in terms of the required additional full time fire fighters. The Office of Management and Budget has projected the cost impact of these new additional positions, and they carry costs of training and recruiting new firefighters, additional support staff, and the purchase of new equipment.

The impact of additional library branches, new animal care facilities, the expansion of City Parks and Recreation facilities, and the future

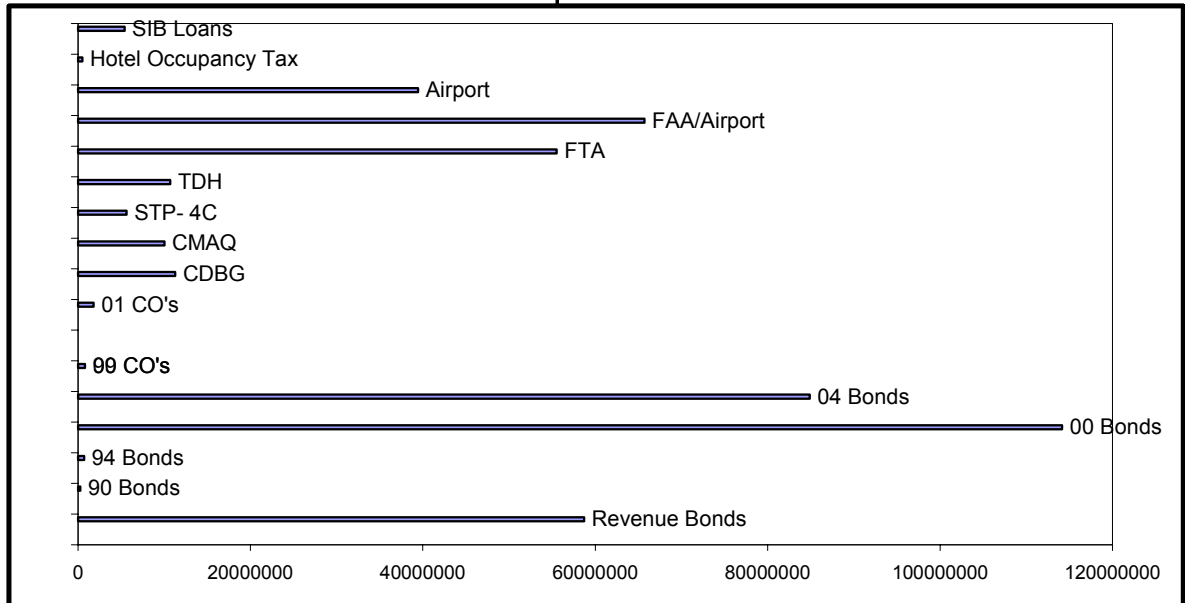
expansion of the El Paso Zoo will require additional staffing for grounds keeping and maintenance activities. The determination of future staff is based on a projected ratio calculation of the number of library staff required at each branch, the number of groundskeepers needed for each acre of park land, and the number of support staff needed for each Zoo exhibit.

Utilities are a significant cost factor for all new facilities. In particular, the

cost of watering future City parks and the cost of electricity to operate those facilities will impact the operating budget. The City currently budgets \$1,763,944 a year to water all facilities, of which 75% are City parkland. As the CIP progresses the acreage of City parkland will double in size over the next ten years. During that same time period, the City will be experiencing a water shortage and is anticipating large-scale conservation efforts.

## Capital Improvement Projects Summary by Funding Source

Funding Source	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	Grand Total All Years
<b>Bonds</b>						
Revenue Bonds	37,263,182	13,400,000	8,050,000			58,713,182
90 Bonds	280,000					280,000
94 Bonds	710,000					710,000
00 Bonds	52,051,230	38,769,780	17,310,565	6,042,898		114,174,473
04 Bonds	40,859,998	32,255,251	9,528,451	2,120,000	120,000	84,883,700
<b>GO Bonds</b>	<b>131,164,410</b>	<b>84,425,031</b>	<b>34,889,016</b>	<b>8,162,898</b>	<b>120,000</b>	<b>258,761,355</b>
<b>Certificates of Obligation</b>						
99 CO's	305,000	495,000				800,000
00 CO's						
01 CO's	1,800,000					1,800,000
<b>Total CO's</b>	<b>2,105,000</b>	<b>495,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,600,000</b>
<b>Grants</b>						
CDBG	3,605,081	5,653,572	2,028,468			11,287,121
CMAQ	5,200,000	4,820,000				10,020,000
STP- 4C	2,150,000	3,350,000	150,000			5,650,000
TDH		5,075,000	5,633,624			10,708,624
FTA	4,536,591	5,311,489	738,334	22,462,639	22,478,918	55,527,971
<b>Total Grants</b>	<b>15,491,672</b>	<b>24,210,061</b>	<b>8,550,426</b>	<b>22,462,639</b>	<b>22,478,918</b>	<b>93,193,716</b>
<b>Airport</b>						
FAA/Airport	26,163,706	21,438,192	6,000,000	6,000,000	6,125,000	65,726,898
Airport	16,516,845	12,900,000	3,181,000	2,863,000	4,007,000	39,467,845
<b>Total Airport</b>	<b>42,680,551</b>	<b>34,338,192</b>	<b>9,181,000</b>	<b>8,863,000</b>	<b>10,132,000</b>	<b>105,194,743</b>
Hotel Occupancy Tax		500,000				500,000
SIB Loans	120,000	5,288,000				5,408,000
<b>Grand Totals</b>	<b>191,561,633</b>	<b>149,256,284</b>	<b>52,620,442</b>	<b>39,488,537</b>	<b>32,730,918</b>	<b>440,924,631</b>



City of El Paso, Texas *Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2005 Budget	FY 2006 Budget	FY 2007 Budget	FY 2008 Budget	FY 2009 Budget & Beyond	Grand Total All Years
<b>Park Improvements</b>							
Parks Facilities FY 2000 GO's	2000 GO Bonds	\$23,182,235	\$19,018,500	\$8,017,000			\$50,217,735
Parks Facilities FY 2004 GO's	2004 GO Bonds	\$3,408,596	\$750,000				\$4,158,596
Alta Vista	CDBG	\$30,000					\$30,000
Mesa Terrace Park Improvements	CDBG	\$349,764					\$349,764
South El Paso Sr Ctr ADA Renovations	CDBG	\$124,160					\$124,160
Thomas Manor Park	CDBG	\$80,000					\$80,000
Caribe Park Improvements	CDBG	\$106,103					\$106,103
Basketball Court Rehabilitations	CDBG		\$65,977				\$65,977
Ruby Coates Park	CDBG		\$1,038,261				\$1,038,261
Boys Club Park Walkways and Benches	CDBG		\$71,826				\$71,826
Capistrano Park Improvements	CDBG		\$629,936				\$629,936
Montoya Gardens	CDBG			\$826,875			\$826,875
<b>Total Park Improvements</b>		<b>\$27,280,858</b>	<b>\$21,574,500</b>	<b>\$8,843,875</b>			<b>\$57,699,233</b>
<b>Fire Station Improvements</b>							
Fire Station #34 Dyer and N. Angora Loop	2004 GO Bonds	\$1,555,000					\$1,555,000
New Fire Station in the area of Loop 375 and Roberta Lynn	2004 GO Bonds	\$1,528,232					\$1,528,232
Fire Station #33 Belfry Park & Nolan	2004 GO Bonds		\$169,804	\$1,528,232			\$1,698,036
New Station N. Mesa & Mesa Park #31	2004 GO Bonds			\$200,000			\$200,000
Fire Station #18-Rehabilitation	2004 GO Bonds	\$372,349					\$372,349
<b>Total Fire Station Improvements</b>		<b>\$3,455,581</b>	<b>\$169,804</b>	<b>\$1,728,232</b>			<b>\$5,353,617</b>
<b>Zoo Improvements</b>							
Animal Holding and Storage	2000 GO Bonds	\$348,000					\$348,000
Administration Building Additions/Renov.	2000 GO Bonds	\$419,200					\$419,200
Animal Quarantine	2000 GO Bonds	\$486,400					\$486,400
Old Exhibits - Reptile	2000 GO Bonds	\$1,608,000					\$1,608,000
New Entry and Public Activities	2000 GO Bonds	\$438,000	\$1,022,000	\$1,168,000	\$292,000		\$2,920,000
Africa Expansion	2000 GO Bonds	\$1,950,000	\$4,550,000	\$5,200,000	\$1,300,000		\$13,000,000
Parking Lot Expansion	2000 GO Bonds	\$492,500	\$4,432,500				\$4,925,000
<b>Total Zoo Improvements</b>		<b>\$5,742,100</b>	<b>\$10,004,500</b>	<b>\$6,368,000</b>	<b>\$1,592,000</b>		<b>\$23,706,600</b>
<b>Library Improvements</b>							
East Side Regional Branch	2000 GO Bonds	\$4,326,554					\$4,326,554
Lower Valley Branch Renovation	2000 GO Bonds	\$2,438,000					\$2,438,000
Main Library Remodel/Refurbish	2000 GO Bonds	\$7,303,454					\$7,303,454
Library Books/Materials	2000 GO Bonds	\$1,378,250	\$1,378,250				\$2,756,500
Lower Valley Branch-Furnishings	2004 GO Bonds	\$102,703					\$102,703
Memorial Park Branch-Renovation	2004 GO Bonds	\$225,033					\$225,033
<b>Total Library Improvements</b>		<b>\$15,773,994</b>	<b>\$1,378,250</b>				<b>\$17,152,244</b>
<b>Street &amp; Drainage Improvements</b>							
San Antonio Avenue Street and Drainage	CDBG		\$726,691	\$726,691			\$1,453,382
George Orr Road Street/Drainage Improv.	CDBG	\$155,850	\$1,402,654				\$1,558,504
Borderland Area Street And Drainage	CDBG	\$937,500	\$850,312				\$1,787,812
Cedar Grove Sequoia Ct.	CDBG	\$633,747					\$633,747
Cedar Grove Teakwood Rd.	CDBG		\$447,614				\$447,614
Zaragosa Access Road Improvements	CDBG	\$314,500					\$314,500
Keltner Avenue Parkway Improvements	CDBG		\$420,301				\$420,301
Ladrillo Pl.	CDBG	\$485,942					\$485,942
Dorbandt from Alameda to Davis	CDBG			\$1,301,777			\$1,301,777
Dorbandt Circle Str. & Drainage Improv.	2000 GO Bonds		\$1,115,646				\$1,115,646
General Street Improvements	2000 GO Bonds	\$226,406					\$226,406
George Dieter-Median Landscaping	2000 GO Bonds		\$1,802,884				\$1,802,884
Hawkins-City match for ROW-TxDOT	2000 GO Bonds		\$1,000,000				\$1,000,000
Indian Place Str. & Drainage Improv.	2000 GO Bonds	\$1,845,635					\$1,845,635
Ladrillo Str. & Drainage Improv.	2000 GO Bonds				\$52,676		\$52,676
Landscape/Parkway Beautif., Phase I	2000 GO Bonds				\$3,048,222		\$3,048,222
Lee Blvd.-Construction of 2 outer lanes	2000 GO Bonds			\$2,098,690			\$2,098,690
Marshall Rd. Bridge Rehabilitation	2004 GO Bonds	\$119,587					\$119,587
Unpaved ROWs	2004 GO Bonds	\$500,000	\$500,000				\$1,000,000
Signal & Flasher Installation	2004 GO Bonds	\$1,100,000					\$1,100,000
Resurfacing 2004/2005	2004 GO Bonds	\$7,000,000					\$7,000,000
Sign Replacement	2004 GO Bonds	\$700,000					\$700,000

City of El Paso, Texas							
*Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2005 Budget	FY 2006 Budget	FY 2007 Budget	FY 2008 Budget	FY 2009 Budget & Beyond	Grand Total All Years
Rocky Bluff Drain	2004 GO Bonds	\$250,645					\$250,645
Montoya Heights Phase I	2004 GO Bonds	\$280,568	\$2,525,115				\$2,805,683
Montoya Heights Phase II	2004 GO Bonds	\$335,515	\$3,019,635				\$3,355,150
Upper Valley Rd.-Reconstruction	2004 GO Bonds		\$358,852	\$3,229,670			\$3,588,522
Alabama St. (Fred Wilson to McKelligon)	2004 GO Bonds	\$219,505	\$1,975,548				\$2,195,053
Open Space Enhancements	2004 GO Bonds		\$1,540,271				\$1,540,271
Resurfacing 2004 District 2	2004 GO Bonds	\$2,980,100					\$2,980,100
Unpaved Rights-of-Way	2004 GO Bonds		\$2,548,626				\$2,548,626
Airway Pump Station	2004 GO Bonds	\$113,400					\$113,400
Airway Street and Drainage	2004 GO Bonds		\$468,197				\$468,197
Cedar Grove Area Phase 1 through 9	2004 GO Bonds	\$3,653,087	\$3,653,087				\$7,306,174
Cedar Grove Area Phase 10, design	2004 GO Bonds		\$234,128				\$234,128
Cedar Grove Area Phase 11 & 12	2004 GO Bonds			\$878,100			\$878,100
Hawkins-City match for ROW-TxDOT	2004 GO Bonds	\$1,000,000					\$1,000,000
Flood Control Channel #1	2004 GO Bonds	\$372,557					\$372,557
Landscaping & Parkway Beautification	2004 GO Bonds	\$1,016,074	\$338,691	\$1,016,074			\$2,370,839
Northpark Drainage Improvements	2004 GO Bonds	\$2,856,901					\$2,856,901
Northeast Diversion Channel #2, Phase I	2004 GO Bonds		\$1,994,490				\$1,994,490
George Dieter-Street & Drainage	2004 GO Bonds	\$1,802,884					\$1,802,884
Lee Blvd. Match	2004 GO Bonds	\$2,098,690					\$2,098,690
Montwood Drive Str. & Drainage Improv.	2004 GO Bonds	\$1,320,473	\$1,320,473				\$2,640,946
Pebble Hills Median Landscaping	2004 GO Bonds	\$1,715,945					\$1,715,945
Billy the Kid, Phase I	2004 GO Bonds	\$1,685,995					\$1,685,995
Roseway Dr. Str. & Drainage Improv.	2004 GO Bonds		\$4,149,759				\$4,149,759
Bowen-Street and Drainage Improvements	2004 GO Bonds		\$833,162				\$833,162
Montwood Median Landscaping	2004 GO Bonds		\$923,485				\$923,485
Pasodale/Yale & Greggerson Intersections	2004 GO Bonds		\$171,991				\$171,991
Signal & Flasher Installation	2004 GO Bonds	\$30,000					\$30,000
Resurfacing 2004 District 7	2004 GO Bonds	\$1,134,803					\$1,134,803
Verdeland @ Lomita Design	2004 GO Bonds	\$147,710					\$147,710
Wenda Way-Street and drainage improv.	2004 GO Bonds		\$2,068,716				\$2,068,716
CBD Phase 3-Reconst. of major streets	2004 GO Bonds			\$2,556,375			\$2,556,375
Ladrillo Pl-Street & Drainage	2004 GO Bonds		\$52,676				\$52,676
Signal & Flasher Installation-Schools	2004 GO Bonds	\$38,893	\$120,000	\$120,000	\$120,000	\$120,000	\$518,893
Resurfacing 2004 District 8	2004 GO Bonds		\$2,538,545				\$2,538,545
Sunland Park Dr. (Doniphan to State Line)	2004 GO Bonds	\$705,000					\$705,000
Unpaved Rights-of-Way	2004 GO Bonds				\$2,000,000		\$2,000,000
Carlson/Elliott Pump Station	2004 GO Bonds	\$635,849					\$635,849
Central Business District Rehab Phase III	STP-4C	\$150,000	\$1,350,000				\$1,500,000
Central Business District Rehab Phase IV	STP-4C			\$150,000	\$1,350,000		\$1,500,000
Signalization FY98	CMAQ	\$400,000					\$400,000
<b>Total Street Improvements</b>		<b>\$38,963,761</b>	<b>\$40,451,549</b>	<b>\$12,077,377</b>	<b>\$6,570,898</b>	<b>\$120,000</b>	<b>\$98,183,585</b>
<b>Bridge/Overpass Improvements</b>							
Anapra Bridge Reconstruction - TXDOT	1999 CO's	\$15,000	\$135,000				\$150,000
Carolina Bridge Reconstruction	1999 CO's	\$40,000	\$360,000				\$400,000
Cotton St. Bridge/SP RR yards	1990 GO Bonds	\$280,000					\$280,000
International Bridge Traffic Counters	1994 GO Bonds	\$710,000					\$710,000
Stanton Toll Collection Plaza - Design	SIB Loan	\$130,000					\$130,000
Stanton Toll Collection Plaza - Construction	SIB Loan		\$2,220,000				\$2,220,000
Structural Rehab Downtown Bridges - Design	SIB Loan	\$120,000					\$120,000
Structural Rehab Downtown Bridges - Constrc	SIB Loan		\$3,068,000				\$3,068,000
Yarborough Bridge Reconstruction - TXDOT	1999 CO's	\$250,000					\$250,000
<b>Total Bridge/Overpass Improvements</b>		<b>\$1,545,000</b>	<b>\$5,783,000</b>				<b>\$7,328,000</b>
<b>Health District Improvements</b>							
Heath District Animal Shelter	2001 CO's	\$1,800,000					\$1,800,000
Ysleta Health Center-Renovation	2004 GO Bonds	\$306,000					\$306,000
Henderson Health Center-Renovation	2004 GO Bonds	\$256,500					\$256,500
Health Administrative Facility Phase II	TDH		\$5,075,000	\$1,081,000			\$6,156,000
Henderson Health Center ADA Upgrades	CDBG	\$66,438					\$66,438
Lab & Environment Facility, El Paso Drive	TDH			\$3,750,000			\$3,750,000
Medical Examiners Facility	TDH			\$802,624			\$802,624
Westside Health Center	CDBG	\$321,077					\$321,077
<b>Total Health District Improvements</b>		<b>\$2,750,015</b>	<b>\$5,075,000</b>	<b>\$5,633,624</b>			<b>\$13,458,639</b>

City of El Paso, Texas							
*Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2005 Budget	FY 2006 Budget	FY 2007 Budget	FY 2008 Budget	FY 2009 Budget & Beyond	Grand Total All Years
<b>Airport Improvements</b>							
Airfield Lighting Rehabilitation	FAA/Airport	\$11,140,000	\$8,860,000				\$20,000,000
Air Cargo 4 Tenant Improvements	Airport	\$370,700					\$370,700
ARFF Building Expansion	Airport	\$315,500					\$315,500
Concourse B Improvements	Airport				\$793,000	\$793,000	\$1,586,000
Demolition Cargo Building #1	Airport			\$161,000			\$161,000
FBO Site Preparation & NASA Apron	Airport	\$8,000,000					\$8,000,000
Demolition FBOs	Airport		\$400,000				\$400,000
GSE Maintenance Building	Airport					\$500,000	\$500,000
Industrial Park Site Preparation - 150 acres	Airport	\$2,000,000	\$5,000,000				\$7,000,000
Install New Beacon	FAA/Airport					\$125,000	\$125,000
Loading Bridges - New (2)	Airport				\$350,000	\$350,000	\$700,000
Loading Bridges - Renovation	Airport			\$120,000			\$120,000
Master Plan Update	Airport	\$1,000,000				\$644,000	\$1,644,000
Parking - 50 RAC Spaces	Airport			\$85,000			\$85,000
Parking - 65 RAC Spaces	Airport			\$95,000			\$95,000
Pavement Rehabilitation (Phased Project)**	FAA/Airport	\$7,766,995	\$4,018,892	\$6,000,000	\$6,000,000	\$6,000,000	\$29,785,887
Public Parking Expansion	Airport		\$1,000,000	\$1,000,000			\$1,000,000
Reconstruct Term Ramp/Drainage	Airport	\$100,000					\$100,000
Streets Resurfacing BTIP	Airport	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
Streets Resurfacing Old Industrial Park	Airport			\$720,000	\$720,000	\$720,000	\$2,160,000
Terminal Roof Rehabilitation	Airport	\$2,377,245					\$2,377,245
Security Checkpoint	FAA/Airport	\$6,205,719					\$6,205,719
Security Equipment	FAA/Airport	\$410,291					\$410,291
Tenant Improvements Air Cargo II	Airport		\$500,000				\$500,000
Building Addition (TSA EDS Equipment)	TSA/Airport	\$640,700	\$8,559,300				\$9,200,000
HVAC System	Airport	\$79,700					\$79,700
T-Hangar Electrical System	Airport	\$273,700					\$273,700
Golf Course	Airport	\$1,500,000	\$6,000,000				\$7,500,000
<b>Total Airport Improvements</b>		<b>\$42,680,550</b>	<b>\$34,338,192</b>	<b>\$9,181,000</b>	<b>\$8,863,000</b>	<b>\$10,132,000</b>	<b>\$105,194,742</b>
<b>Solid Waste Management</b>							
McCombs Cell-40 acres	Revenue Bonds	\$5,750,000					\$5,750,000
Clint Cell-40 acres	Revenue Bonds	\$5,750,000					\$5,750,000
Landfill Scales	Revenue Bonds	\$600,000					\$600,000
Clint Landfill-Closure	Revenue Bonds		\$13,000,000				\$13,000,000
Bathrooms/Landfills	Revenue Bonds		\$400,000				\$400,000
Delta Transfer Station	Revenue Bonds			\$8,000,000			\$8,000,000
Concrete Bays	Revenue Bonds			\$50,000			\$50,000
<b>Total Solid Waste Projects</b>		<b>\$12,100,000</b>	<b>\$13,400,000</b>	<b>\$8,050,000</b>			<b>\$33,550,000</b>
<b>Bldg. Improvements/Acquisitions</b>							
ADA Compliance	2004 GO Bonds	\$200,000					\$200,000
Public Safety Communications System	2004 GO Bonds	\$2,500,000					\$2,500,000
<b>Total Bldg. Improvements/Acquisitions</b>		<b>\$2,700,000</b>					<b>\$2,700,000</b>
<b>Art and Museum Projects</b>							
New History Museum	2000 GO Bonds	\$2,200,000	\$4,450,000				\$6,650,000
<b>Total Art and Museum Projects</b>		<b>\$2,200,000</b>	<b>\$4,450,000</b>				<b>\$6,650,000</b>



City of El Paso, Texas							
*Five Year Capital Improvement Plan							
Project Type & Name	Funding Source	FY 2005 Budget	FY 2006 Budget	FY 2007 Budget	FY 2008 Budget	FY 2009 Budget & Beyond	Grand Total All Years
<b>Urban Transit Improvements</b>							
Bus Shelters	FTA	\$40,000		\$40,000			\$80,000
Curb Cuts	FTA	\$412,000	\$424,360	\$437,091	\$450,204	\$463,710	\$2,187,365
Transit Enhancements	FTA	\$84,591	\$87,129	\$89,743	\$92,435	\$95,208	\$449,106
Far Eastside Terminal	CMAQ	\$800,000	\$800,000				\$1,600,000
International Terminal	CMAQ	\$4,000,000	\$4,000,000				\$8,000,000
Mission Valley Terminal	FTA	\$800,000	\$800,000				\$1,600,000
Great Streets-Mesa	STP-4C	\$500,000	\$500,000				\$1,000,000
Great Streets-Montana	STP-4C	\$500,000	\$500,000				\$1,000,000
Great Streets-Alameda	STP-4C	\$500,000	\$500,000				\$1,000,000
Great Streets-Dyer	STP-4C	\$500,000	\$500,000				\$1,000,000
SMART Starter Line	FTA-SM	\$4,000,000	\$4,000,000				\$8,000,000
SMART International Ext.	FTA				\$15,000,000	\$15,000,000	\$30,000,000
Redd Road Park & Ride	CMAQ		\$20,000	\$171,500			\$191,500
Alameda/Mesa ATT	FTA				\$520,000	\$520,000	\$1,040,000
SMART Light Rail UTEP Ext.	FTA				\$6,400,000	\$6,400,000	\$12,800,000
<b>Total Urban Transit Improvements</b>		<b>\$12,136,591</b>	<b>\$12,131,489</b>	<b>\$738,334</b>	<b>\$22,462,639</b>	<b>\$22,478,918</b>	<b>\$69,947,971</b>
<b>Hotel Occupancy Tax/Other</b>							
Plaza Theatre	Revenue Bonds	\$24,233,182					\$24,233,182
Downtown Transit Plaza	Hotel Occu. Tax		\$500,000				\$500,000
<b>Total Hotel Occupancy Tax Projects</b>		<b>\$24,233,182</b>	<b>\$500,000</b>				<b>\$24,733,182</b>
<b>Grand Total of Capital Improvements:</b>		<b>\$191,561,633</b>	<b>\$149,256,284</b>	<b>\$52,620,442</b>	<b>\$39,488,537</b>	<b>\$32,730,918</b>	<b>\$440,924,631</b>
PFC- Passenger Facilities Charges are allocated to the Pavement Rehabilitation** Project (see above) for Future years.							
CMAQ - (Congestion Mitigation Air Quality) projects may fund up to 80 percent. However, only the 20% City match impact is shown.							
FTA - (Federal Transportation Administration) projects may fund up to 80%. However, only the 20% City match impact is shown.							
STP-4C (Surface Transportation Program) projects may fund up to 80%. However, only the 20% City match impact is shown.							
FTA (Federal Transportation Administration) projects may fund up to 80%. However, only the 20% City match impact is shown.							
FTA - SMART International Extension and Light Rail projects may fund up to 60% . However, only the budgeted 40% City match impact is shown.							

## **Capital Improvement Plan Summary Fiscal Year 2005**

The policy direction of City Council during fiscal year 2004 was to expedite many of the capital improvement projects from the 2000 and 2004 General Obligation bonds in order to move forward with the Mayor's strategic initiatives of enhancing public safety and improving neighborhoods. Because of this, during fiscal year 2005 the City of El Paso will begin to see a significant impact of these projects in the operating budget. Many projects have been initiated at an earlier date than anticipated when the 2000 General Obligation bonds were originally planned.

During fiscal year 2005 the City projects expending approximately **\$191,561,633** on capital improvement projects and has estimated approximately **\$1,717,356** of operating budget expenditures to support these new facilities and newly developed parkland. The total cost impact of the capital improvement plan in fiscal year 2005 is projected to be **\$193,278,989.**

**Parks and Recreation** - Significant progress was made during fiscal year 2004 on the Parks and Recreation capital projects from the 2000 Quality of Life bonds as identified in the letter of transmittal. In fiscal year the parks and Recreation department will see further progress in the development of parkland, parkland irrigation, tree planting projects, and recreation infrastructure and facilities development. The City intends to offer these projects for public use immediately after their completion and has committed operating budget resources for their operations and maintenance in the fiscal year 2005 with additional staff and utility resources. The estimated cost impact to the general fund is \$1,058,707.

**Fire Department** - The 2004 General Obligation bonds committed the City to the construction of four new Fire stations over the next five years. In fiscal year 2005 the City anticipates completion of a new Fire Station located at the corner of Dyer and N. Angora Loop, and a new Fire Station in the area of Loop 375 and Roberta. In addition to these new Fire Stations, the City will also renovate Fire Station #18 to include a new medic unit bay, construction of classrooms, restrooms, and new offices.

To provide staffing to the new fire companies at these new stations, the City has funded a fire academy in fiscal year 2005 of 30 Firefighter Trainees with a cost impact of \$359,811 to the general fund which will be sufficient to the departments needs in 2005.

**El Paso Zoo** - Completion of the new Sea Lion exhibit at the El Paso Zoo is the premiere accomplishment to date from the 2000 Quality of Life bonds. During fiscal year 2005 the City anticipates the construction of new support facilities as well as the renovation of old exhibits, completion of the new entry, and new public use facilities in the entry area of the Zoo. In addition, the preliminary construction will begin on the Zoo's Africa Expansion and an expanded Zoo parking facility.

Although the fiscal year 2005 operating budget did not include additional operating budget resources for the Zoo, the City anticipates a significant operating budget commitment in fiscal years 2007 and 2008 as progression on the Africa Expansion develops.

**El Paso Library** – During fiscal year 2004, Library capital projects from the 2000 General Obligation Bonds saw progress with the completion of the new Dorris Van Doren Regional Library Branch, which will be open in the fall of 2004. By the end of fiscal year 2005, the City anticipates completion of the new East Side Regional Library Branch and the renovation of the Main Library downtown.

The Library was also included in the fiscal year 2004 General Obligation Bonds with the renovation of the Memorial Park Branch Library, and the Lower Valley Branch Library that are projected to be completed during fiscal year 2005.

In fiscal year 2005 the City added \$298,838 in staffing and operating resources to the Library general fund operating budget to accommodate these new and improved facilities.

**Street Department** - The fiscal year 2004 General Obligation Bonds included funding for new street improvement, flood control, and drainage projects. These projects will extend over the next four years and will include improvements of alleys, pedestrian ways, sidewalks, median openings, intersections, streetscaping, street lighting, signage, right of way protection, storm drainage improvements, and other infrastructure of the City.

In addition, the Street department will also oversee continued progress on bridge and overpass improvements funded through previous year certificates of obligations and SIB loans.

**Health District** - The Health District moved into a new facility on El Paso Drive during fiscal year 2004 and anticipates completion of the new Animal Shelter (funded with 2001 Certificates of Obligation) during fiscal year 2005. During fiscal year 2005 the District anticipates the renovation of the Henderson Health Center and the Ysleta Health Center funded from the 2004 General Obligation bonds, as well as the renovation the Westside Health Center funded from CDBG grants.

**Airport** - Capital projects at the El Paso International Airport during fiscal year 2005 will include various modifications for facility improvements, security requirements, and improvements to the Air Cargo facility. Airport capital projects are funded through the Airport enterprise fund, revenue bonds, and grants from the Transportation Security Administration and the Federal Aviation Administration.

**Solid Waste Management** - During fiscal year 2004 the City issued revenue bonds in the Solid Waste Management enterprise funds for the purpose of closing the Clint landfill in 2006 and additional development of the McCombs landfill. In fiscal year 2005 preliminary construction will begin to close the Clint landfill and an additional 40 acres of cells will be developed at the McCombs landfill.

**Museums** - Construction of the new History museum funded through the 2000 General Obligation bonds began in fiscal year 2004 with an anticipated completion date during fiscal year 2005.

**Sun Metro-Mass Transit** - During fiscal year 2004 the Union Plaza Transit Terminal was completed and plans for an International Terminal near the international bridge downtown and a Mesa Street Terminal near the University of Texas at El Paso were approved. Construction of bus shelters, curb cuts, and progress on the Great Streets program will continue in fiscal year 2005, as will construction of a Far Eastside Terminal and the SMART Starter Line.

The Federal Transportation Authority, CMAQ, and STP-4C fund capital projects for the Sun Metro-Mass Transit department, along with a direct grant match by the department.

**Plaza Theatre** - Renovation of the Plaza Theatre entered the construction phase during fiscal year 2004 with an anticipated completion date in fiscal year 2006. This project is funded through revenue bonds and in partnership with the El Paso Community Foundation.

<b>FY2005 Capital Improvement and Operating Budget Impact</b>		
<b>Estimated FY2005 Capital Projects Costs</b>		<b>\$191,561,633</b>
<b>Estimated FY2005 Associated Operating Costs</b>		<b>\$1,717,356</b>
<b>Total Cost Impact of Capital Projects-FY2005</b>		<b>\$193,278,989</b>
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Parkland Development	2000 GO Bonds	\$9,850,000
Parkland Irrigation/Tree Planting Projects	2000 GO Bonds	\$3,917,000
Recreation infrastructure/facilities construction	2000 GO Bonds	\$12,823,831
CDBG Block Grant Projects	CDBG	\$690,027
<b>Capital Projects Budget</b>		<b>\$27,280,858</b>
<b>Operating Budget Impact</b>		
Recreation Program Supervisor	3.0	\$128,721
Recreation Specialists	7.0	\$261,761
Recreation Leader II	8.0	\$95,142
Recreation Service Supervisor	1.0	\$51,782
Groundskeeper	9.0	\$246,585
Turf Specialist	1.0	\$45,000
Bldg Maint Workers	2.0	\$69,716
Increased Security Contracts		\$20,000
Increased Landscaping Supplies		\$20,000
Increased Water Utility		\$100,000
Increased Grounds-Keeping Contracts		\$20,000
<b>Operating Budget Impact</b>		<b>\$1,058,707</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$28,339,565</u></b>
<b>Fire Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Fire Station #34 Dyer and N. Angora Loop	2004 GO Bonds	\$1,555,000
New Station Loop 375 & Roberta Lynn	2004 GO Bonds	\$1,528,232
Fire Station #18-Rehabilitation	2004 GO Bonds	\$372,349
<b>Capital Projects Budget</b>		<b>\$3,455,581</b>
<b>Operating Budget Impact</b>		
30 Cadet Academy for New Stations		\$359,811
<b>Operating Budget Impact</b>		<b>\$359,811</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$3,815,392</u></b>

<b>El Paso Zoo</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Animal Holding and Storage	2000 GO Bonds	\$348,000
Administration Building Additions/Renov.	2000 GO Bonds	\$419,200
Animal Quarantine	2000 GO Bonds	\$486,400
Old Exhibits - Reptile	2000 GO Bonds	\$1,608,000
New Entry and Public Activities	2000 GO Bonds	\$438,000
Africa Expansion	2000 GO Bonds	\$1,950,000
Parking Lot Expansion	2000 GO Bonds	\$492,500
<b>Capital Projects Budget</b>		<b>\$5,742,100</b>
<b>Operating Budget Impact</b>		
None		
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$5,742,100</u></b>
<b>El Paso Public Library</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
East Side Regional Branch	2000 GO Bonds	\$4,326,554
Lower Valley Branch Renovation	2000 GO Bonds	\$2,438,000
Main Library Remodel/Refurbish	2000 GO Bonds	\$7,303,454
Library Books/Materials	2000 GO Bonds	\$1,378,250
Lower Valley Branch-Furnishings	2004 GO Bonds	\$102,703
Memorial Park Branch-Renovation	2004 GO Bonds	\$225,033
<b>Capital Projects Budget</b>		<b>\$15,773,994</b>
<b>Operating Budget Impact</b>		
Library Assistants	1.0	\$15,038
Library Assistant -Part Time	2.19	\$31,096
Library Information Spec I	1.0	\$22,096
Library Information Spec II	2.0	\$51,645
Library Info Supervisor	1.0	\$31,610
Public Services Librarian I	1.0	\$44,482
Public Services Librarian II	1.0	\$38,789
Regional Branch Manager	1.0	\$44,080
Operating Budget Supplies		\$20,000
<b>Operating Budget Impact</b>		<b>\$298,838</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$16,072,832</u></b>

<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
George Orr Road Street/Drainage Improv.	CDBG	\$155,850
Borderland Area Street And Drainage	CDBG	\$937,500
Cedar Grove Sequoia Ct.	CDBG	\$633,747
Zaragosa Access Road Improvements	CDBG	\$314,500
Ladrillo Pl.	CDBG	\$485,942
General Street Improvements	2000 GO Bonds	\$226,406
Indian Place Str. & Drainage Improv.	2000 GO Bonds	\$1,845,635
Marshall Rd. Bridge Rehabilitation	2004 GO Bonds	\$119,587
Unpaved ROWs	2004 GO Bonds	\$500,000
Signal & Flasher Installation	2004 GO Bonds	\$1,100,000
Resurfacing 2004/2005	2004 GO Bonds	\$7,000,000
Sign Replacement	2004 GO Bonds	\$700,000
Ricky Bluff Drain	2004 GO Bonds	\$250,645
Montoya Heights Phase I	2004 GO Bonds	\$280,568
Montoya Heights Phase II	2004 GO Bonds	\$335,515
Alabama St. (Fred Wilson to McKelligon)	2004 GO Bonds	\$219,505
Resurfacing 2004 District 2	2004 GO Bonds	\$2,980,100
Airway Pump Station	2004 GO Bonds	\$113,400
Cedar Grove Area Phase 1 through 9	2004 GO Bonds	\$3,653,087
Hawkins-City match for ROW-TxDOT	2004 GO Bonds	\$1,000,000
Flood Control Channel #1	2004 GO Bonds	\$372,557
Landscaping & Parkway Beautification	2004 GO Bonds	\$1,016,074
Northpark Drainage Improvements	2004 GO Bonds	\$2,856,901
George Dieter-Street & Drainage	2004 GO Bonds	\$1,802,884
Lee Blvd. Match	2004 GO Bonds	\$2,098,690
Montwood Drive Str. & Drainage Improv.	2004 GO Bonds	\$1,320,473
Pebble Hills Median Landscaping	2004 GO Bonds	\$1,715,945
Billy the Kid, Phase I	2004 GO Bonds	\$1,685,995
Signal & Flasher Installation	2004 GO Bonds	\$30,000
Resurfacing 2004 District 7	2004 GO Bonds	\$1,134,803
Verdeland @ Lomita Design	2004 GO Bonds	\$147,710
Signal & Flasher Installation-Schools	2004 GO Bonds	\$38,893
Sunland Park Dr. (Doniphan to State Line)	2004 GO Bonds	\$705,000
Carlson/Elliott Pump Station	2004 GO Bonds	\$635,849
Central Business District Rehab Phase III	STP-4C	\$150,000
Signalization FY98	CMAQ	\$400,000
<b>Capital Projects Budget</b>		<b>\$38,963,761</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$38,963,761</u></b>

<b>Bridge/Overpass Improvements</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Anapra Bridge Reconstruction - TXDOT	1999 CO's	\$15,000
Carolina Bridge Reconstruction	1999 CO's	\$40,000
Cotton St. Bridge/SP RR yards	1990 GO Bonds	\$280,000
International Bridge Traffic Counters	1994 GO Bonds	\$710,000
Stanton Toll Collection Plaza - Design	SIB Loan	\$130,000
Structural Rehab Downtown Bridges - Design	SIB Loan	\$120,000
Yarbrough Bridge Reconstruction - TXDOT	1999 CO's	\$250,000
<b>Capital Projects Budget</b>		<b>\$1,545,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$1,545,000</u></b>
<b>Health District</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Heath District Animal Shelter	2001 CO's	\$1,800,000
Ysleta Health Center-Renovation	2004 GO Bonds	\$306,000
Henderson Health Center-Renovation	2004 GO Bonds	\$256,500
Henderson Health Center ADA Upgrades	CDBG	\$66,438
Westside Health Center	CDBG	\$321,077
<b>Capital Projects Budget</b>		<b>\$2,750,015</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$2,750,015</u></b>



<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Airfield Lighting Rehabilitation	FAA/Airport	\$11,140,000
Air Cargo 4 Tenant Improvements	Airport	\$370,700
ARFF Building Expansion	Airport	\$315,500
FBO Site Preparation & NASA Apron	Airport	\$8,000,000
Industrial Park Site Preparation - 150 acres	Airport	\$2,000,000
Master Plan Update	Airport	\$1,000,000
Pavement Rehabilitation (Phased Project)**	FAA/Airport	\$7,766,995
Reconstruct Term Ramp/Drainage	Airport	\$100,000
Streets Resurfacing BTIP	Airport	\$500,000
Terminal Roof Rehabilitation	Airport	\$2,377,245
Security Checkpoint	FAA/Airport	\$6,205,719
Security Equipment	FAA/Airport	\$410,291
Building Addition (TSA EDS Equipment)	TSA/Airport	\$640,700
HVAC System	Airport	\$79,700
T-Hangar Electrical System	Airport	\$273,700
Golf Course	Airport	\$1,500,000
<b>Capital Projects Budget</b>		<b>\$42,680,550</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$42,680,550</u></b>
<b>Solid Waste Management</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
McCombs Cell-40 acres	Revenue Bonds	\$5,750,000
Clint Cell-40 acres	Revenue Bonds	\$5,750,000
Landfill Scales	Revenue Bonds	\$600,000
<b>Capital Projects Budget</b>		<b>\$12,100,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b>\$12,100,000</b>
<b>Bldg. Improvements/Acquisitions</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
ADA Compliance	2004 GO Bonds	\$200,000
Public Safety Communications System	2004 GO Bonds	\$2,500,000
<b>Capital Projects Budget</b>		<b>\$2,700,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$2,700,000</u></b>

<b>Museums</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New History Museum	2000 GO Bonds	\$2,200,000
<b>Capital Projects Budget</b>		<b>\$2,200,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$2,200,000</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Bus Shelters	FTA	\$40,000
Curb Cuts	FTA	\$412,000
Transit Enhancements	FTA	\$84,591
Far Eastside Terminal	CMAQ	\$800,000
International Terminal	CMAQ	\$4,000,000
Mission Valley Terminal	FTA	\$800,000
Great Streets-Mesa	STP-4C	\$500,000
Great Streets-Montana	STP-4C	\$500,000
Great Streets-Alameda	STP-4C	\$500,000
Great Streets-Dyer	STP-4C	\$500,000
SMART Starter Line	FTA-SM	\$4,000,000
<b>Capital Projects Budget</b>		<b>\$12,136,591</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$12,136,591</u></b>
<b>Hotel Occupancy Tax/Other Projects</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Plaza Theatre	Revenue Bonds	\$24,233,183
<b>Capital Projects Budget</b>		<b>\$24,233,183</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2005</b>		<b><u>\$24,233,183</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary Fiscal Year 2006**

During fiscal year 2006 the City anticipates expending approximately **\$149,256,284** on capital improvement projects and has estimated approximately **\$2,007,420** of operating budget expenditures to support these new facilities and newly developed parkland. The total cost impact of the capital improvement plan in fiscal year 2006 is projected to be **\$151,263,705**.

Most of the progress on the City's capital improvement plan in fiscal year 2006 will be associated with Quality of Life General Obligation Bond projects of 2000 and the General Obligation bonds of 2004. In addition, the City will continue to meet operating budget requirements from these projects in the fiscal year 2006 operating budget.

**Parks and Recreation** - Progress on the 2000 General Obligation bond projects will continue with parkland development and recreation infrastructure and facility construction in fiscal year 2006. Parkland irrigation and tree planting projects funded from the 2004 General Obligation bonds anticipate completion in fiscal year 2006 as well as several CDBG funded parkland and facility improvements.

The City anticipates the addition of staff, maintenance and operating budget resources in fiscal year 2006 as the majority of the Parks and Recreation Quality of Life projects will be completed by this period. The impact to the general fund is estimated to be \$616,235 and includes five additional positions, increased water costs, and an increase to the groundskeeping contract.

**Fire Department** - In fiscal year 2006 the Fire department anticipates completion of Fire Station #34 located at Dyer and N. Angora Loop and construction of a new Fire Station at Loop 375 and Roberta Lynn. The staffing commitment for this new fire company will require an additional Fire Trainee Academy of approximately 40 Fire Cadets with an estimated total operating cost of \$1,122,171. Funding is also included in fiscal year 2006 for the design phase of a new fire station #33 that will be located on Belfry Park & Nolan street.

**El Paso Zoo** - During fiscal year 2006 the City anticipates continuing progress of the Africa Expansion and the expanded Zoo parking facility. These projects will require the need for an additional four staffing positions at and estimated cost of \$159,000 in operating budget resources in fiscal year 2006.

**Street Department** - The fiscal year 2004 General Obligation Bonds included funding that will continue in fiscal year 2006 for new street improvement, flood control, and drainage projects. These projects also include improvements of alleys, pedestrian ways, sidewalks, median openings, intersections, streetscaping, street lighting, signage, right of way protection, storm drainage improvements, and other infrastructure of the City.

**Health District** - Ongoing construction and the Health District will continue in fiscal year 2006 as the District enters Phase II of their construction plan at the El

Paso drive facility. Phase II will see the construction of a new laboratory that will be used as a regional laboratory for the Health District to share with other medical related agencies in the region. Upon completion of the Texas Tech medical school being constructed on the property next to the Health District, both facilities will have the option to share resources and facilities for the purpose of the medical needs of this area.

**Airport** - The El Paso Airport anticipates construction of new operating facilities and renovation of existing facilities in fiscal year 2006. The primary project during this period will be the construction of a new golf course on Airport property that is anticipated to be a primary attraction for economic growth. The long-term development plan for this project includes additional hotels, businesses, and public facilities catering to tourism, favorable weather conditions, and the promotion of the El Paso as an option for seasonal travelers during the winter months.

**Solid Waste Management** - During fiscal year 2006 the Solid Waste Management Department expects the complete and permanent closure of the Clint Landfill. Upon the completion of this project the department will utilize the McCombs landfill primarily and will use the Delta transfer station as a transfer point for regions of the City at a long distance from the McCombs landfill.

**Museums** - Completion of the new History Museum in downtown El Paso during fiscal year 2006 will enhance the cultural and aesthetic beauty of downtown and provide additional entertainment and educational opportunities for residents. It will join a newly renovated downtown library branch and the newly renovated Plaza Theatre, expected to be operational by this time, and help make downtown a focal point for entertainment. It is estimated that the cost for three additional staff in fiscal year 2006 will be \$110,014 to support the New History Museum.

**Sun Metro** - The primary projects of Sun Metro during fiscal year 2006 will be construction of an international terminal in downtown El Paso. When completed, this project will provide a cost effective and convenient transportation resource for persons crossing the international bridge to all areas of the City.

FY2006 Capital Improvement and Operating Budget Impact		
Estimated FY2006 Capital Projects Costs		\$149,256,284
Estimated FY2006 Associated Operating Costs		\$2,007,420
Total Cost Impact of Capital Projects-FY2006		\$151,263,705
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Parkland Development	2000 GO Bonds	\$7,035,000
Parkland Irrigation/Tree Planting Projects	2004 GO Bonds	\$750,000
Recreation infrastructure/facilities construction	2000 GO Bonds	\$11,983,500
Basketball Court Rehabilitations	CDBG	\$65,977
Ruby Coates Park	CDBG	\$1,038,261
Boys Club Park Walkways and Benches	CDBG	\$71,826
Capistrano Park Improvements	CDBG	\$629,936
<b>Capital Projects Budget</b>		<b>\$21,574,500</b>
<b>Operating Budget Impact</b>		
Recreation Center Coordinator	1.0	\$53,335
Groundskeepers	2.0	\$54,000
Plumber	1.0	\$35,000
Trades Helper	1.0	\$30,000
Increase Groundskeeping Contract		\$284,400
Increase Water use		\$159,500
<b>Operating Budget Impact</b>		<b>\$616,235</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$22,190,735</u></b>
<b>Fire Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Fire Station #33 Belfry Park & Nolan-Design	2004 GO Bonds	\$169,804
<b>Capital Projects Budget</b>		<b>\$169,804</b>
<b>Operating Budget Impact</b>		
20 Cadet Academy for New Stations		\$244,671
20 Firefighters-Six months		\$877,500
<b>Operating Budget Impact</b>		<b>\$1,122,171</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$1,291,975</u></b>

<b>El Paso Zoo</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New Entry and Public Activities	2000 GO Bonds	\$1,022,000
Africa Expansion	2000 GO Bonds	\$4,550,000
Parking Lot Expansion	2000 GO Bonds	\$4,432,500
<b>Capital Projects Budget</b>		<b>\$10,004,500</b>
<b>Operating Budget Impact</b>		
Zoo Keeper	1.0	\$41,000
Laborer	1.0	\$27,500
Cashier	1.0	\$25,500
Collection Supervisor	1.0	\$65,000
<b>Operating Budget Impact</b>		<b>\$159,000</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$10,163,500</u></b>
<b>El Paso Public Library</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Library Books/Materials	2000 GO Bonds	\$1,378,250
<b>Capital Projects Budget</b>		<b>\$1,378,250</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$1,378,250</u></b>

<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
San Antonio Avenue Street and Drainage	CDBG	\$726,691
George Orr Road Street/Drainage Improv.	CDBG	\$1,402,654
Borderland Area Street And Drainage	CDBG	\$850,312
Cedar Grove Teakwood Rd.	CDBG	\$447,614
Keltner Avenue Parkway Improvements	CDBG	\$420,301
Dorbandt Circle Str. & Drainage Improv.	2000 GO Bonds	\$1,115,646
George Dieter-Median Landscaping	2000 GO Bonds	\$1,802,884
Hawkins-City match for ROW-TxDOT	2000 GO Bonds	\$1,000,000
Unpaved ROWs	2004 GO Bonds	\$500,000
Montoya Heights Phase I	2004 GO Bonds	\$2,525,115
Montoya Heights Phase II	2004 GO Bonds	\$3,019,635
Upper Valley Rd.-Reconstruction	2004 GO Bonds	\$358,852
Alabama St. (Fred Wilson to McKelligon)	2004 GO Bonds	\$1,975,548
Open Space Enhancements	2004 GO Bonds	\$1,540,271
Unpaved Rights-of-Way	2004 GO Bonds	\$2,548,626
Airway Street and Drainage	2004 GO Bonds	\$468,197
Cedar Grove Area Phase 1 through 9	2004 GO Bonds	\$3,653,087
Cedar Grove Area Phase 10, design	2004 GO Bonds	\$234,128
Landscaping & Parkway Beautification	2004 GO Bonds	\$338,691
Northeast Diversion Channel #2, Phase I	2004 GO Bonds	\$1,994,490
Montwood Drive Str. & Drainage Improv.	2004 GO Bonds	\$1,320,473
Roseway Dr. Str. & Drainage Improv.	2004 GO Bonds	\$4,149,759
Bowen-Street and Drainage Improvements	2004 GO Bonds	\$833,162
Montwood Median Landscaping	2004 GO Bonds	\$923,485
Pasodale/Yale & Greggerson Intersections	2004 GO Bonds	\$171,991
Wenda Way-Street and drainage improv.	2004 GO Bonds	\$2,068,716
Ladrillo Pl-Street & Drainage	2004 GO Bonds	\$52,676
Signal & Flasher Installation-Schools	2004 GO Bonds	\$120,000
Resurfacing 2004 District 8	2004 GO Bonds	\$2,538,545
Central Business District Rehab Phase III	STP-4C	\$1,350,000
<b>Capital Projects Budget</b>		<b>\$40,451,549</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$40,451,549</u></b>
<b>Bridge/Overpass Improvements</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Anapra Bridge Reconstruction - TXDOT	1999 CO's	\$135,000
Carolina Bridge Reconstruction	1999 CO's	\$360,000
Stanton Toll Collection Plaza - Construction	SIB Loan	\$2,220,000
Structural Rehab Downtown Bridges - Constrc	SIB Loan	\$3,068,000
<b>Capital Projects Budget</b>		<b>\$5,783,000</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$5,783,000</u></b>

<b>Health District</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Health Administrative Facility Phase II	TDH	\$5,075,000
<b>Capital Projects Budget</b>		<b>\$5,075,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$5,075,000</u></b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Airfield Lighting Rehabilitation	FAA/Airport	\$8,860,000
Demolition FBOs	Airport	\$400,000
Industrial Park Site Preparation - 150 acres	Airport	\$5,000,000
Pavement Rehabilitation (Phased Project)**	FAA/Airport	\$4,018,892
Streets Resurfacing BTIP	Airport	\$1,000,000
Tenant Improvements Air Cargo II	Airport	\$500,000
Building Addition (TSA EDS Equipment)	TSA/Airport	\$8,559,300
Golf Course	Airport	\$6,000,000
<b>Capital Projects Budget</b>		<b>\$34,338,192</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$34,338,192</u></b>
<b>Solid Waste Management</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Clint Landfill-Closure	Revenue Bonds	\$13,000,000
Bathrooms/Landfills	Revenue Bonds	\$400,000
<b>Capital Projects Budget</b>		<b>\$13,400,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$13,400,000</u></b>



<b>Museums</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New History Museum	2000 GO Bonds	\$4,450,000
<b>Capital Projects Budget</b>		<b>\$4,450,000</b>
<b>Operating Budget Impact</b>		
Museum Operations Asst.	1.0	\$65,500
Security Guard	2.0	\$44,514
<b>Operating Budget Impact</b>		<b>\$110,014</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$4,560,014</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Curb Cuts	FTA	\$424,360
Transit Enhancements	FTA	\$87,129
Far Eastside Terminal	CMAQ	\$800,000
International Terminal	CMAQ	\$4,000,000
Mission Valley Terminal	FTA	\$800,000
Great Streets-Mesa	STP-4C	\$500,000
Great Streets-Montana	STP-4C	\$500,000
Great Streets-Alameda	STP-4C	\$500,000
Great Streets-Dyer	STP-4C	\$500,000
SMART Starter Line	FTA-SM	\$4,000,000
Redd Road Park & Ride	CMAQ	\$20,000
<b>Capital Projects Budget</b>		<b>\$12,131,489</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$12,131,489</u></b>

<b>Hotel Occupancy Tax Funded Projects</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Downtown Transit Plaza	Hotel Occu. Tax	\$500,000
<b>Capital Projects Budget</b>		<b>\$500,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2006</b>		<b><u>\$500,000</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary Fiscal Year 2007**

During fiscal year 2007 the City anticipates approximately **\$52,620,442** of capital improvement project expenditures with an estimated operating budget impact of **\$1,449,280** to support new facilities from the Quality of Life General Obligation Bond projects of 2000. The total cost impact of the capital improvement plan in fiscal year 2007 is anticipated to be around **\$54,069,722**.

Due to the City Council's decision to expedite many of the 2000 Quality of Life bond projects, by 2007 many of them will be completed the final phase of the Zoo projects related to the Africa Expansion will be underway. The operating budget impact of these projects will focus primarily on the need for additional staffing resources at the Zoo and additional Firefighters to staff the new fire stations.

There are preliminary plans to hold a general obligation bond election during 2007 to fund capital acquisition and infrastructure projects. If this election is held and passed the capital improvement plan and operating budget impact will be revised based on the new policy direction and projects anticipated.

**Parks and Recreation** - The final projects from the 2000 Quality of Life Bond projects will be completed in fiscal year 2007 as the additional parkland development and new parkland infrastructure and facilities are scheduled to complete construction. In addition, during 2007 the department is currently scheduled for the development of the Montoya Gardens Park, funded by a community development block grant.

**Fire Department** - The third Fire Station of four that were included in the 2004 General Obligation bonds will be constructed at Belfry Park and Nolan Richardson during fiscal year 2007. The current projection estimates staffing for one Fire Company that will require approximately 20 Fire Cadets and a general fund impact of \$1.1 million.

**El Paso Zoo** - During fiscal year 2007 the City anticipates continuing progress of the Africa Expansion and the expanded Zoo parking facility, and during this fiscal year there are plans to add staffing to the Zoo to operate and maintain these new facilities. The current projection estimates nine additional positions to be added in 2007 with a general fund impact of approximately \$297,268.

**Street Department** - The Street Department projects scheduled for fiscal year 2007 will include progression on the 2004 and 2000 General Obligation bond projects with an emphasis on landscaping, street improvements, and signage construction.

**Health District** - There will be significant construction at Health District facilities during fiscal year 2007 as Phase II of the Health Administration facility is completed. Construction will begin on a new regional health and environmental assessment lab, and the new Medical Examiners facility. These projects will make use of existing empty space inside the current facility on El Paso Drive,

and when completed they will be shared with other medical agencies in the region, including the Texas Tech Medical School branch that will be completed on the same property by this time.

**Airport** - Ongoing Airport construction and renovation projects during fiscal year 2007 will include a public parking expansion, pavement rehabilitation, and street resurfacing. These projects will be funded by the Airport enterprise fund.

**Solid Waste Management** - During fiscal year 2007, the Solid Waste department will see renovation of the Delta Transfer Station, which will be a central depository point for refuse on its way to the newly expanded McCombs Landfill.

<b>FY2007 Capital Improvement and Operating Budget Impact</b>		
<b>Estimated FY2007 Capital Projects Costs</b>		<b>\$52,620,442</b>
<b>Estimated FY2007 Associated Operating Costs</b>		<b>\$1,449,280</b>
<b>Total Cost Impact of Capital Projects-FY2007</b>		<b>\$54,069,722</b>
<b>Parks and Recreation Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Parkland Development	CDBG Funds	\$826,875
Recreation infrastructure/facilities construction	2000 GO Bonds	\$8,017,000
<b>Capital Projects Budget</b>		<b>\$8,843,875</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$8,843,875</u></b>
<b>Fire Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Fire Station #33 Belfry Park & Nolan-Construction	2004 GO Bonds	\$1,528,232
Fire Station #31 N. Mesa & Mesa Park-Design	2004 GO Bonds	\$200,000
<b>Capital Projects Budget</b>		<b>\$1,728,232</b>
<b>Operating Budget Impact</b>		
(2) 20 Cadet Academys for New Stations		\$252,012
20 Firefighters-Six months		\$900,000
<b>Operating Budget Impact</b>		<b>\$1,152,012</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$2,880,244</u></b>

<b>El Paso Zoo</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New Entry and Public Activities	2000 GO Bonds	\$1,168,000
Africa Expansion	2000 GO Bonds	\$5,200,000
<b>Capital Projects Budget</b>		<b>\$6,368,000</b>
<b>Operating Budget Impact</b>		
Zookeepers	4.0	\$131,485
Zoo Area Supervisor	1.0	\$38,436
Senior Keeper	1.0	\$32,870
Trades Helper	1.0	\$32,002
Stores Clerk I	1.0	\$33,607
Laborer	1.0	\$28,868
<b>Operating Budget Impact</b>		<b>\$297,268</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$6,665,268</u></b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
San Antonio Avenue Street and Drainage	CDBG	\$726,691
Dorbandt from Alameda to Davis	CDBG	\$1,301,777
Lee Blvd.-Construction of 2 outer lanes	2000 GO Bonds	\$2,098,690
Upper Valley Rd.-Reconstruction	2004 GO Bonds	\$3,229,670
Cedar Grove Area Phase 11 & 12	2004 GO Bonds	\$878,100
Landscaping & Parkway Beautification	2004 GO Bonds	\$1,016,074
CBD Phase 3-Reconst. of major streets	2004 GO Bonds	\$2,556,375
Signal & Flasher Installation-Schools	2004 GO Bonds	\$120,000
Central Business District Rehab Phase IV	STP-4C	\$150,000
<b>Capital Projects Budget</b>		<b>\$12,077,377</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$12,077,377</u></b>
<b>Health District</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Health Administrative Facility Phase II	TDH	\$1,081,000
Lab & Environment Facility, El Paso Drive	TDH	\$3,750,000
Medical Examiners Facility	TDH	\$802,624
<b>Capital Projects Budget</b>		<b>\$5,633,624</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$5,633,624</u></b>

<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Demolition Cargo Building #1	Airport	\$161,000
Loading Bridges - Renovation	Airport	\$120,000
Parking - 50 RAC Spaces	Airport	\$85,000
Parking - 65 RAC Spaces	Airport	\$95,000
Pavement Rehabilitation (Phased Project)**	FAA/Airport	\$6,000,000
Public Parking Expansion	Airport	\$1,000,000
Streets Resurfacing BTIP	Airport	\$1,000,000
Streets Resurfacing Old Industrial Park	Airport	\$720,000
<b>Capital Projects Budget</b>		<b>\$9,181,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$9,181,000</u></b>
<b>Solid Waste Management</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Delta Transfer Station	Revenue Bonds	\$8,000,000
Concrete Bays	Revenue Bonds	\$50,000
<b>Capital Projects Budget</b>		<b>\$8,050,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$8,050,000</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Bus Shelters	FTA	\$40,000
Curb Cuts	FTA	\$437,091
Transit Enhancements	FTA	\$89,743
Redd Road Park & Ride	CMAQ	\$171,500
<b>Capital Projects Budget</b>		<b>\$738,334</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2007</b>		<b><u>\$738,334</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary FY2008**

During fiscal year 2008 the City anticipates approximately **\$39,488,537** of capital improvement project expenditures with an estimated operating budget impact of **\$206,408** to support new facilities and land. The total cost impact of the capital improvement plan in fiscal year 2008 is anticipated to be around **\$39,694,985**.

By this time most of the 2000 and 2004 Bond projects will be completed with the exception of Streets, the Zoo, and Parks and Recreation. It is anticipated that another general obligation bond election will have been held by this time, which will modify the City's Capital Improvement Plan and revise this section of the CIP summary in future years.

**El Paso Zoo** - During fiscal year 2008 the City anticipates completion of the Zoo's Africa Expansion and the addition of staff resources to maintain and operate this new section of the Zoo. The projected cost of the six additional positions in 2008 will impact the general fund by approximately \$206,448.

**Street Department** - The Street Department projects scheduled for fiscal year 2008 will include progression on the 2004 and 2000 General Obligation bond projects with landscaping, street improvements, and signage construction.

**Airport** - Ongoing Airport construction and renovation projects during fiscal year 2008 will include concourse improvements, general facility improvements, pavement rehabilitation, and street resurfacing. These projects will be funded from the Airport enterprise fund.

**Sun Metro-Mass Transit** - During fiscal year 2008, Sun Metro anticipates construction to begin on the new International Terminal downtown and the SMART Light Rail UTEP extension. These projects will require two years of construction, but when completed will provide enhanced public transportation options to all areas of the City for persons crossing the international bridge downtown.



<b>FY2008 Capital Improvement and Operating Budget Impact</b>		
<b>Estimated FY2008 Capital Projects Costs</b>		<b>\$39,488,537</b>
<b>Estimated FY2008 Associated Operating Costs</b>		<b>\$206,448</b>
<b>Total Cost Impact of Capital Projects-FY2008</b>		<b>\$39,694,985</b>
<b>El Paso Zoo</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
New Entry and Public Activities	2000 GO Bonds	\$292,000
Africa Expansion	2000 GO Bonds	\$1,300,000
<b>Capital Projects Budget</b>		<b>\$1,592,000</b>
<b>Operating Budget Impact</b>		
Zoo Collection Supervisor	1.0	\$43,279
Senior Keeper	1.0	\$33,432
Laborer	1.0	\$29,439
Zookeepers	3.0	\$100,298
<b>Operating Budget Impact</b>		<b>\$206,448</b>
<b>Total Budget Impact of CIP-FY2008</b>		<b><u>\$1,798,448</u></b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Ladrillo Str. & Drainage Improv.	2000 GO Bonds	\$52,676
Landscape/Parkway Beautif., Phase I	2000 GO Bonds	\$3,048,222
Signal & Flasher Installation-Schools	2004 GO Bonds	\$120,000
Unpaved Rights-of-Way	2004 GO Bonds	\$2,000,000
Central Business District Rehab Phase IV	STP-4C	\$1,350,000
<b>Capital Projects Budget</b>		<b>\$6,570,898</b>
<b>Operating Budget Impact</b>		
None		\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2008</b>		<b><u>\$6,570,898</u></b>

<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Concourse B Improvements	Airport	\$793,000
Loading Bridges - New (2)	Airport	\$350,000
Pavement Rehabilitation (Phased Project)**	FAA/Airport	\$6,000,000
Streets Resurfacing BTIP	Airport	\$1,000,000
Streets Resurfacing Old Industrial Park	Airport	\$720,000
<b>Capital Projects Budget</b>		<b>\$8,863,000</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2008</b>		<b><u>\$8,863,000</u></b>
<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Curb Cuts	FTA	\$450,204
Transit Enhancements	FTA	\$92,435
SMART International Ext.	FTA	\$15,000,000
Alameda/Mesa ATT	FTA	\$520,000
SMART Light Rail UTEP Ext.	FTA	\$6,400,000
<b>Capital Projects Budget</b>		<b>\$22,462,639</b>
<b>Operating Budget Impact</b>	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2008</b>		<b><u>\$22,462,639</u></b>
<b>*All Salary Estimates Include Benefits</b>		

## **Capital Improvement Plan Summary FY2009**

During fiscal year 2009 the City anticipates approximately **\$32,730,918** of capital improvement project expenditures. There are no operating budget cost estimates at this time for fiscal year 2009, as by this date all of the projects from the 2000 and 2004 General Obligation bonds will have been completed. If City administration elects to approve another general obligation bond election in the fiscal years prior to 2009 it will have an impact on the long term capital improvement plan and associated operating cost, which will require this section to be updated.

**Street Department** - The Street Department projects scheduled for fiscal year 2009 will be the final allocation from the 2004 General Obligation bond projects for signage construction.

**Airport** - Ongoing Airport construction and renovation projects during fiscal year 2009 will include concourse improvements, general facility improvements, pavement rehabilitation, and street resurfacing. These projects will be funded from the Airport enterprise fund.

<b>FY2009 Capital Improvement and Operating Budget Impact</b>		
<b>Estimated FY2009 Capital Projects Costs</b>		<b>\$32,730,918</b>
<b>Estimated FY2009 Associated Operating Costs</b>		<b>\$0</b>
<b>Total Cost Impact of Capital Projects-FY2009</b>		<b>\$32,730,918</b>
<b>Street Department</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Signal & Flasher Installation-Schools	2004 GO Bonds	\$120,000
<b>Capital Projects Budget</b>		<b>\$120,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b><u>\$120,000</u></b>
<b>Airport</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Concourse B Improvements	Airport	\$793,000
GSE Maintenance Building	Airport	\$500,000
Install New Beacon	FAA/Airport	\$125,000
Loading Bridges - New (2)	Airport	\$350,000
Master Plan Update	Airport	\$644,000
Pavement Rehabilitation (Phased Project)**	FAA/Airport	\$6,000,000
Streets Resurfacing BTIP	Airport	\$1,000,000
Streets Resurfacing Old Industrial Park	Airport	\$720,000
<b>Capital Projects Budget</b>		<b>\$10,132,000</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b><u>\$10,132,000</u></b>

<b>Sun Metro-Public Transit</b>		
<b>Capital Projects</b>	<b>Source</b>	<b>Amount</b>
Curb Cuts	FTA	\$463,710
Transit Enhancements	FTA	\$95,208
SMART International Ext.	FTA	\$15,000,000
Alameda/Mesa ATT	FTA	\$520,000
SMART Light Rail UTEP Ext.	FTA	\$6,400,000
<b>Capital Projects Budget</b>		<b>\$22,478,918</b>
<b>Operating Budget Impact</b>		
	None	\$0
<b>Operating Budget Impact</b>		<b>\$0</b>
<b>Total Budget Impact of CIP-FY2009</b>		<b><u>\$22,478,918</u></b>
<b>*All Salary Estimates Include Benefits</b>		